

## 38 CONTRACTING SQUADRON



### **MISSION**

The 38 Contracting Squadron mission is to provide contractual coverage, telecommunication systems and maintenance contracts, and engineering and installations services contracts. They provide comprehensive acquisition support to include both program management and contracting expertise for large complex service acquisitions in defense of the AF's vast network and enabling 24 AF's full spectrum of cyberspace capabilities both offensive and defensive. Additionally, they support cyberspace infrastructure and communications customers worldwide. They provide local telephone service with over 250 Communication Service Authorizations procured and administered by contracting professionals. They provide full service acquisition expertise to assist 38 CEIG customers with acquisitions in support of the Air Force Work Plan projects worldwide.

### **LINEAGE**

38 Contracting Squadron

### **STATIONS**

Tinker AFB, OK

### **ASSIGNMENTS**

38 Cyberspace Engineering Installation Group

### **COMMANDERS**

Ellen Asbill

### **HONORS**

**Service Streamers**

**Campaign Streamers**

## Armed Forces Expeditionary Streamers

### Decorations

#### EMBLEM

On a disc Azure, between a lightning flash issuant from sinister chief bend sinisterwise Or, in dexter four mullets, one, two and one, Gules and in sinister a quill bend sinisterwise Argent, fimbriated Sable, all within a narrow border Red. Attached above the disc, a White scroll edged with a narrow Red border and inscribed "PROCURING THE FUTURE" in Red letters. Attached below the disc, a White scroll edged with a narrow Red border and inscribed "38TH CONTRACTING SQ" in Red letters. **SIGNIFICANCE:** Ultramarine blue and Air Force yellow are the Air Force colors. Blue alludes to the sky, the primary theater of Air Force operations. Yellow refers to the sun and the excellence required of Air Force personnel. The lightning flash signifies the elements of cyberspace--electronics and communications. The stars represent the elements within the Squadron and its ability to navigate procurement within the boundaries of law and regulations. The quill symbolizes the organization's skill in the creation of enforceable legal documents and contracts.

#### MOTTO

#### OPERATIONS

1/19/2012 During a ceremony Jan. 6 at the Tinker Club, Col. Cynthia Wright, 38th Cyberspace Engineering Installation Group commander, activated three new squadrons, appointed civilian directors for each new squadron and immediately transferred authority of one to a new leader. The three new operational squadrons in the Air Force's cyberspace domain reflect the group's expanding role in cyberspace operations and the growing importance of cyberspace to traditional warfighter operations. Michael Osby, 38th CEIG Network Systems Division, read the official pronouncement, which stated, "[In accordance with] Special Order GD-002: The 38th Contracting Squadron, the 38th Engineering Squadron, and the 38th Operations Support Squadron are activated at Tinker Air Force Base Oklahoma, effective 6 January, 2012, and assigned to the Cyberspace Engineering and Installation Group." With the words, "I assume leadership," Ellen Asbill, Carroll Dobbs, and Toni Tirone accepted positions as directors of the 38th CONS, 38th ES and the 38th OSS, respectively.

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DEPARTMENT OF THE AIR FORCE ORGANIZATIONAL HISTORIES

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#### Sources

Air Force Historical Research Agency, U.S. Air Force, Maxwell AFB, Alabama.

The Institute of Heraldry. U.S. Army. Fort Belvoir, Virginia.